

New Budget Pressures 2021/22

Proposal	Director	Service / Pressure Proposal	Proposal Narrative (including potential impact on service outcomes and any mitigating actions)	Total	MOST LIKELY				BEST CASE				WORST CASE			
					£10.168m	-£3.403m	-£0.702m	£6.063m	£7.013m	-£2.718m	-£0.572m	£3.723m	£13.003m	-£2.838m	-£2.597m	£7.568m
					2021/22	2022/23	2023/24	2021/22 - 2023/24 Total	2021/22	2022/23	2023/24	2021/22 - 2023/24 Total	2021/22	2022/23	2023/24	2021/22 - 2023/24 Total
					£'m	£'m	£'m	£'m	£'m	£'m	£'m	£'m	£'m	£'m		
2021/22 Pressure	AH&Wb	DCLT	Ongoing reductions in income due to restrictions on capacity etc. result in the need to provide additional support to ensure the borough still has leisure facilities and a cultural offer. The support should reduce over time as the recovery progresses. Current figures are best estimates and will be refined as DCLT's position becomes clearer. The best case assumes a lower level of support is needed and the worst case scenario assume the support is needed at 20/21 levels and recovery is slower.		3.000	-1.500	-1.500	0.000	2.500	-1.250	-0.125	1.125	3.440	-1.500	-1.500	0.440
2021/22 Pressure	AH&Wb	Additional COVID costs faced by care providers	Contingency to help support Doncaster's social care providers and maintain essential service continuity in case Covid impact continues into future years		1.300	0.000	-1.300	0.000	0.650	0.000	-0.650	0.000	1.300	0.000	-1.300	0.000
2021/22 Pressure	AH&Wb	Social care market pressures	Contingency to support discussions with care providers about evidenced cost pressures (not including Covid) that affect their ability to provide safe, good quality support to people to help them stay as independent and well as possible in their own homes		1.700	0.000	0.000	1.700	0.850	0.000	0.000	0.850	1.700	0.000	0.000	1.700
2021/22 Pressure	CW	Capital programme	Provide funding to meet borrowing costs (repayment and interest) associated with the capital programme 2021/22 - 2023/24.		0.500	0.500	0.500	1.500	0.500	0.500	0.500	1.500	0.500	0.500	0.500	1.500
2021/22 Pressure	CW	Services	An assumption for service pressure was included for 2020/21 budget setting of £2m in 2021/22 and a further £2m in 2022/23. It is felt that the 2021/22 figure can now be reduced to £0.5m, due to the identification of specific pressures. A further £2m has been added for 2023/24.		-1.500		2.000	0.500	-1.500			-1.500	-1.500			-1.500
2021/22 Pressure	DCST	DCST	The Children's Trust have a number of cost pressures including increased Out of Authority placements and the potential impact of COVID-19 (which will impact on the costs and number of children placed in Out of Authority, in-house and independent foster carers, as well as the number of social workers required due to caseloads). Plans have been, or are being, drawn up to get back to a balanced budget position and deliver previously approved savings, including savings from the Future Placements Strategy. All scenarios include savings against agency costs, allowances, general efficiencies and estates and include additional efficiencies of £2m to deal with reduced external income. Within the three year budget period both the best case and most likely case achieve a balanced budget. The most likely scenario assumes all savings planned are achieved, including the Future Placements Strategy. The initial assumption of 5% increase in CiC numbers due to the impact of COVID-19 is still favoured by the Trust and appears to be a number used by other children's services. However, this is an assumption and in July there was a 67% increase in referrals – the size and timing of which was unexpected – therefore, under all scenarios, the Trust are cautious about what may happen between September to December 2020. The Trust believe that the majority of children referred as a consequence of COVID-19 will be stepped down; this is reflected in the figures by reducing the 5% to 2.5% during 2021/22, and 1.25% for 2022/23 and 2023/24. The best case assumes there is no increased CiC numbers due to the impact of Covid. The worst case assumes a 10% increase in CiC numbers due to the impact of COVID-19 and that this does not reduce.		2.845	-2.410	-0.295	0.140	2.216	-2.000	-0.190	0.026	4.412	-1.820	-0.190	2.402
2021/22 Pressure	E&E	Homelessness - demand pressure	Costs associated with increased demand including 25 temporary accommodation units.		0.065			0.065	0.065			0.065	0.065			0.065

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				£'m	£'m	£'m	£'m	£'m	£'m	£'m	£'m	£'m	£'m	£'m	£'m
21/22 Pressure ongoing	E&E	Advance (Employment Support)	Advance is currently funded using the Council's Service Transformation Fund until the 31 March 2021. There are no other employment delivery posts within Business Doncaster to enable a coordinated response to employment support should this function cease. The need for this delivery is made even more essential by the impact of COVID-19 on the local economy; unemployment has doubled since February and with 41,000 people in Doncaster currently furloughed the risk of rising unemployment is high. This team leads the Jobs and Skills Recovery Plan and coordinates the Doncaster Advancement service (enterprise jobs and skills single access gateway and Triage service) which is currently under development as our coordinated, cross council, all age employment support service. The costs of the team could also be used as match funding for up to £880k ESF grant for Doncaster as part of the SCR Advance project (over 3 years) which has recently been supported at ESIF committee. Best case and worst case scenarios have not been developed as salary and running costs that are unlikely to change.	0.150			0.150	0.150			0.150	0.150			0.150
2022/23 Pressure into 23/24 to 30.06.23	E&E	Launchpad New Business Start up match funding	Match funding is needed to enable the draw down of £139k of ERDF grant via the Launchpad project. This gap / pressure arises in the newly approved extension of Launchpad providing an additional 15 months new business start-up activity for Doncaster from 1 April 2022 - 30 June 2023. The programme can now also support micro businesses regardless how long they have been trading. The Launchpad programme is, now more than ever, a priority for Doncaster in its recovery journey from the impact of COVID-19 on the local economy. It will ensure there is support for people moving into self-employment / new business start-up, resulting in people being economically active and establishing new businesses that will provide jobs for the future. Without the Launchpad project there would be no dedicated business start-up support in Doncaster. The period beyond the Launchpad project will also be considered with regards to how business start-up support can be funded and delivered for the benefit of the people of Doncaster, should a funding scheme not be available to replace the European programme. Best case and worst case scenarios have not been developed as salary and running costs that are unlikely to change.		0.107	-0.107	0.000		0.107	-0.107	0.000		0.107	-0.107	0.000
2021/22 Pressure	E&E	Street Scene	The additional funding will make up for a mixture of external income loss £50k (the Tree Team works for example) and additional PPE equipment and COVID-19 related precautions for staff £50k. The position will continue to be monitored - it is possible that the situation continues beyond 21/22. The best and worst cases are simply 25% decrease and increase on the estimate until more information is available	0.100	-0.100		0.000	0.075	-0.075		0.000	0.125	-0.125		0.000
2021/22 Pressure	E&E	Enforcement	Estimated on-going income loss from enforcement and fines resulting from changing behaviour in relation to public accessing town centres. Initial estimate entered based on 2020/21 month three monitoring position for car parks and enforcement (including Kingdom contract). The position will continue to be reviewed. The best and worst cases are simply 25% decrease and increase on the estimate until more information is available	0.284			0.284	0.171			0.171	0.398			0.398
2021/22 Pressure	E&E	Trade Waste	Estimated on-ongoing income loss resulting from a 29% reduction in the number of businesses using the service. The position will continue to be reviewed. The best and worst cases assume 20% and 40% reductions in the number of businesses.	0.210			0.210	0.145			0.145	0.289			0.289
2021/22 Pressure	E&E	Waste	Increase to waste contract due mainly to increased residential collections and need to operate six additional vehicles and crews (two each for Green, Residential and Recycling) at £180k per vehicle/crew per annum reducing to three additional vehicles and crews, plus the associated additional cost of waste disposal due to increase in tonnages experienced so far. Tonnages continue to be monitored. The best case scenario assumes tonnages reduce sooner and fewer additional crews are needed. The worst case scenario assumes the six additional crews and vehicles are needed throughout 2021/22.	0.830			0.830	0.690			0.690	1.105			1.105

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				£'m	£'m	£'m	£'m	£'m	£'m	£'m	£'m	£'m	£'m	£'m	£'m
2021/22 Pressure	LO-CYP	SEN Transport - Demand pressure	<p>Pressure of £684k based on modelling of existing routes as at September 2020 including Bader and current expected growth in demand for SEN placements and associated transport requirements.</p> <p>-Most Likely case assumes anticipated costs will be offset by 10 pupils currently on role at out of area (OOA) schools opt to return to Bader by September 2021 but we can only reduce 5 taxis due to pupils sharing.</p> <p>-Best case assumes 10 OOA pupils return to Bader by September 2021 and we can reduce all 10 taxis along with savings on 10 other non-OOA routes.</p> <p>-Worst case assumes that 10 OOA pupils return to Bader by September 2021 but we cannot reduce taxis due to sharing taxis with other OOA children and we cannot consolidate, additional growth of 10 OOA and 10 non-OOA transport runs.</p> <p>(Note: SEN placements pressure is contained & managed within the Dedicated School Grant. Transport savings identified in 2020/21 budget still anticipated to be achieved).</p>	0.684	0.000	0.000	0.684	0.501	0.000	0.000	0.501	1.019	0.000	0.000	1.019